

PCIC PIE TRAINING

Session 1: 9th January, 2019

WIFI

Network: ChildAdvocates_Guest

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INTRODUCTION TO FACULTY

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UNIVERSITY OF
Southampton



OVERVIEW OF TRAINING

- Session 1: Thinking psychologically about engagement in behavioural change
- Session 2: Practice

SESSION I OVERVIEW

1. Why we're here
2. Social determinants of health
3. Psychologically-informed environments (PIE)
4. Cognition, emotion and behaviour
 - The cognitive model
 - Cognitive change and choice in behaviour
 - Metacognitive awareness
5. Cognition and values
 - Values as a cognitive proposition
 - Exercise
 - Feedback
6. Engagement in change
 - Self-determination theory: agency and change
 - Motivational interviewing and 'change talk'
 - Exercise
 - Feedback

WHY WE'RE HERE:

- **High-Need, High-Cost (HNHC)**, or complex patients
 - Suffer from multiple chronic illnesses
 - Lack connections to social/behavioral resources

5% of the population is responsible for 50% of healthcare spending

- The US spent \$3.2 trillion on healthcare in 2015
- \$1.6 trillion of that was spent by 50% of the population

WHY WE'RE HERE:

- Harris County's annual healthcare spend: \$9.5B*
 - HNHC represent \$4.75B, of which at least 12% could be avoided
 - (\$570M in savings by conservative estimates)
- E.g.: 1 hospital's highest 53 super-users received care at 36 different hospitals in 1 year!
 - These clients cost one hospital \$8.6M and the health system \$20.2 million overall (underestimate)

***Based on Harris County 22% population (4.59M persons) and state of Texas healthcare spend: \$42.9B (2015)**



PATIENT CARE INTERVENTION CENTER

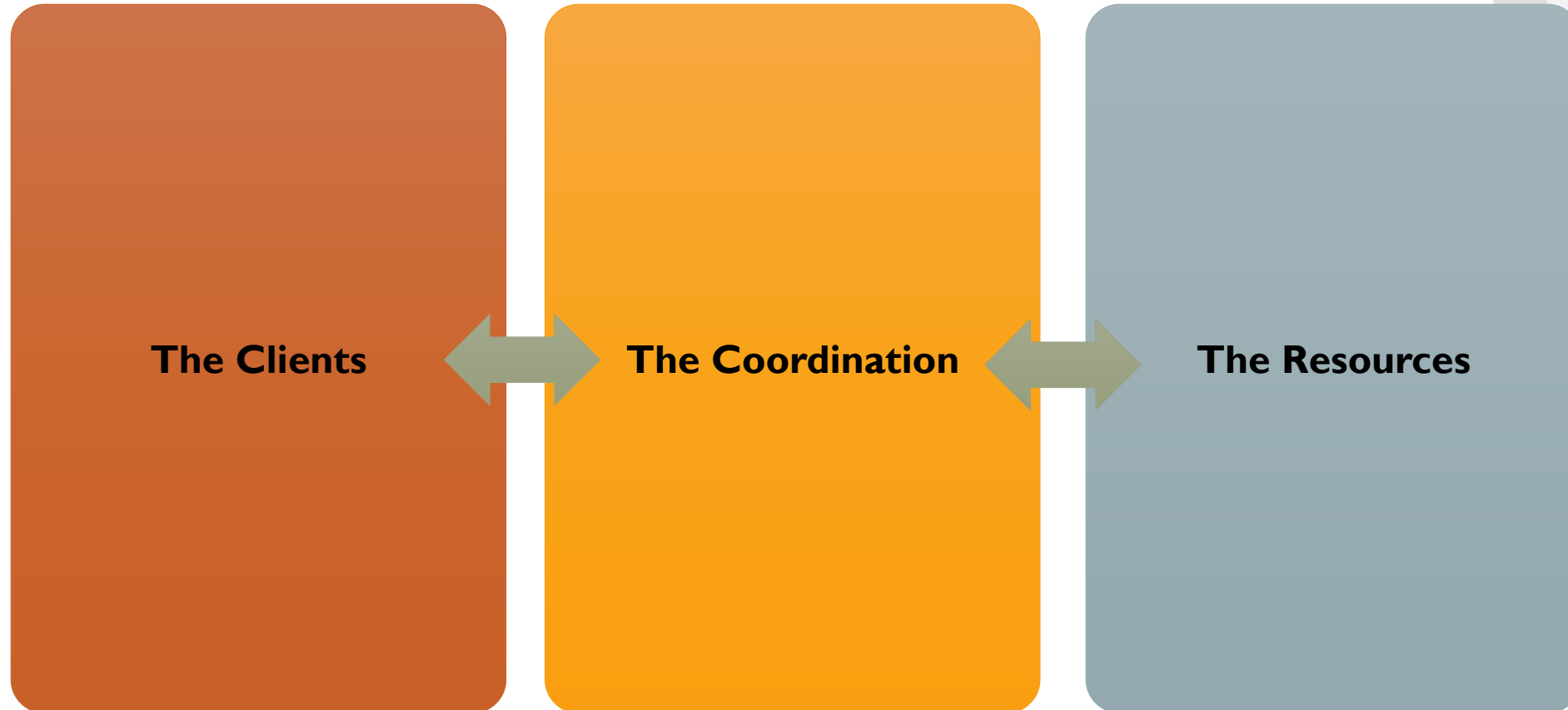
- **MISSION**: To **improve healthcare quality and costs** for the vulnerable in our community through **data integration** and **care coordination**.
- **VISION**: We envision a **coordinated health safety-net** where all stakeholders **share data** to make **better decisions**.

BUILDING A UNIFIED SAFETY NET

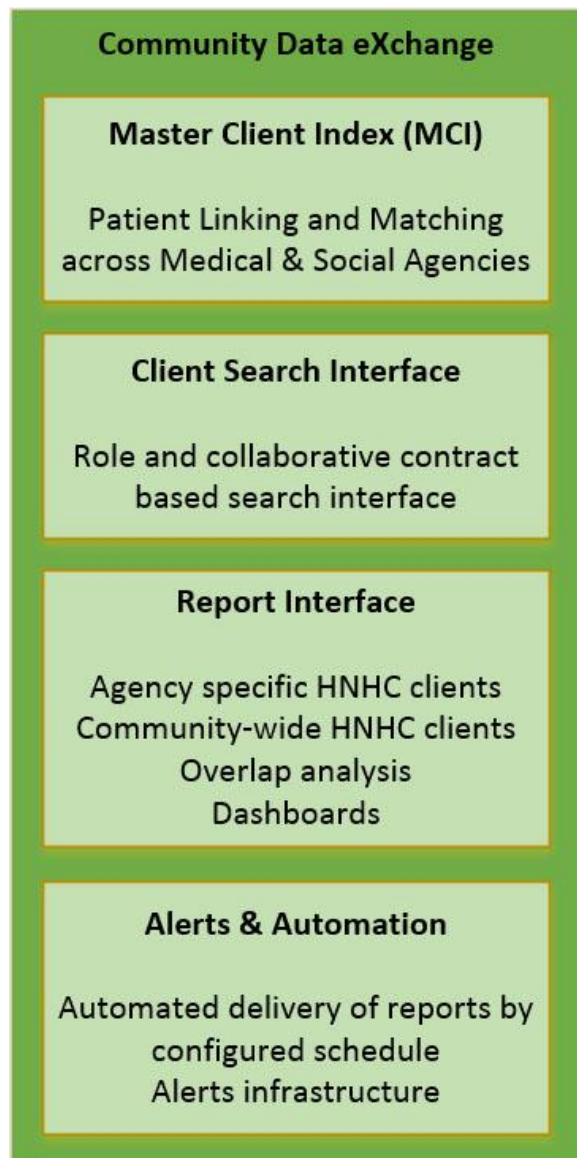
To improve care for complex
patients



THE UCCP



The Clients



- ▶ Build a client data repository
- ▶ Gather client data from medical & social agencies
- ▶ Integrate & link client data across agencies
- ▶ Identify duplication of service overlaps
- ▶ Create actionable dashboards
- ▶ Provide reports and live alerts



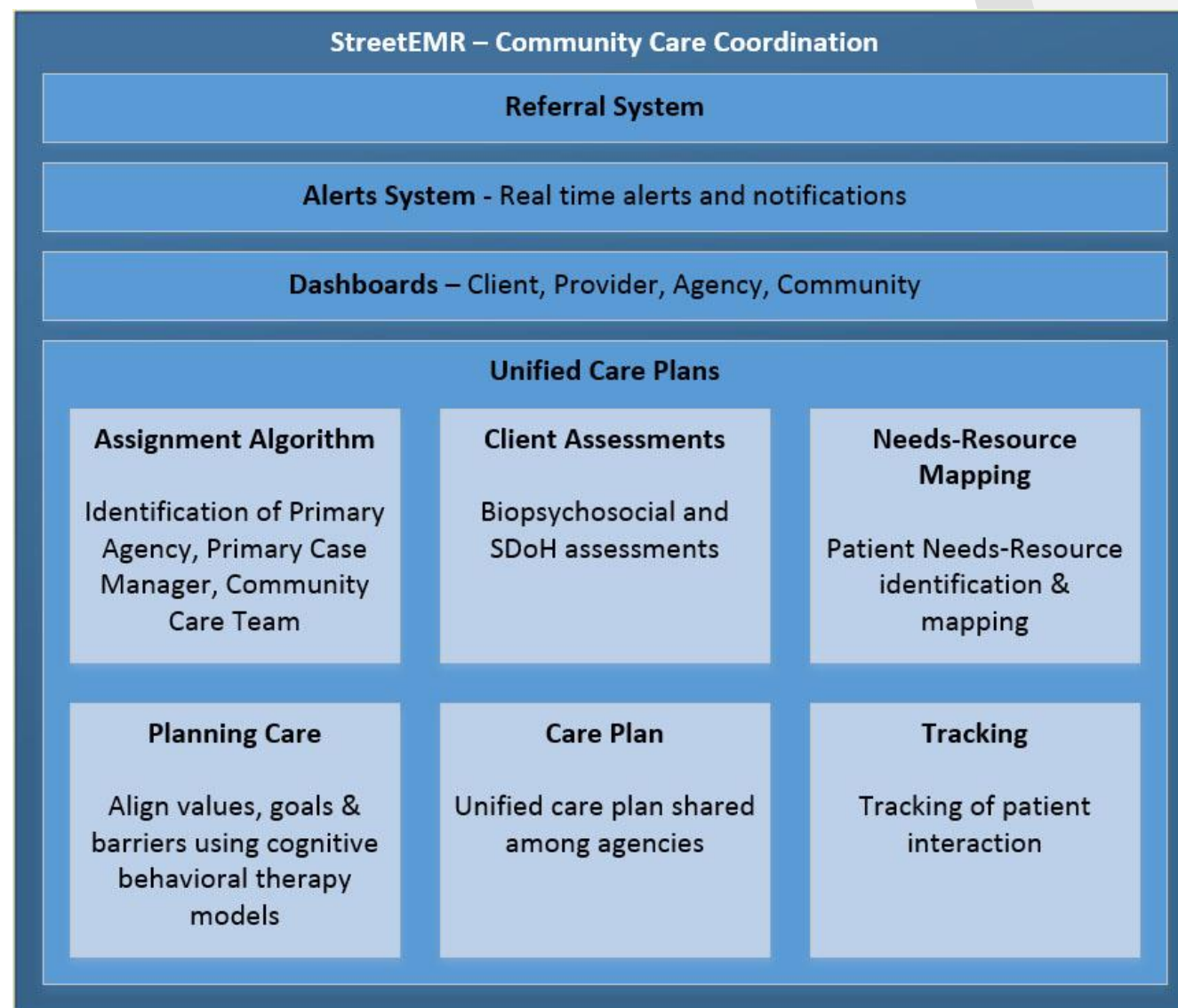
The Resources

- ▶ Build a resources data repository
- ▶ Identify available (real time) community resources
- ▶ Map resources to patient needs
- ▶ Produce reports and alerts on available resources

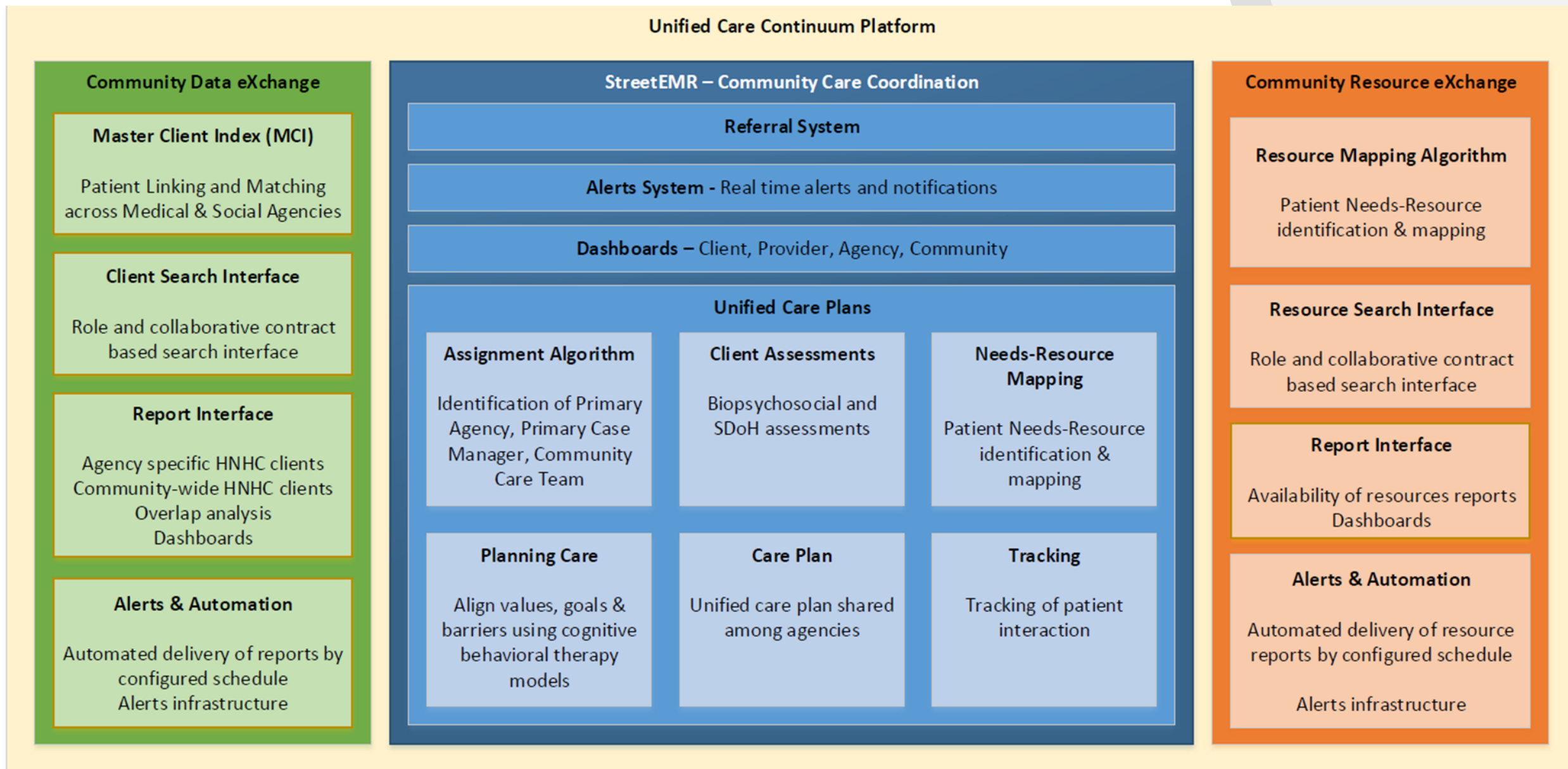


Care Coordination (Clients + Resources)

- ▶ Develop care plans that can be shared across medical and social agencies that provide service to the client, in real time
- ▶ Keep agencies and case managers across organizations informed on the progress of their clients




Bringing it together - The UCCCP




My Dashboard Records Referrals Reports System Administration Help View Notifications


Care Coordinator: --All--




Alison Petry
ENROLLED




Bertha Gray
ENROLLED



Coral Levan
ENROLLED



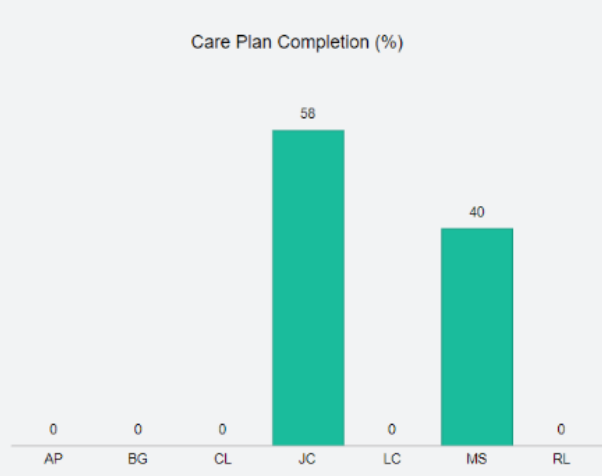
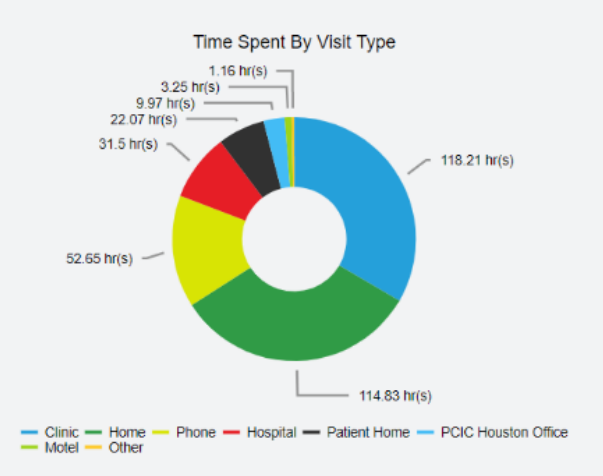
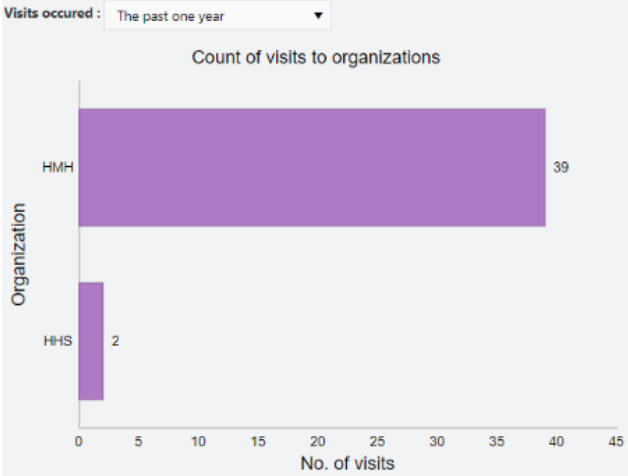
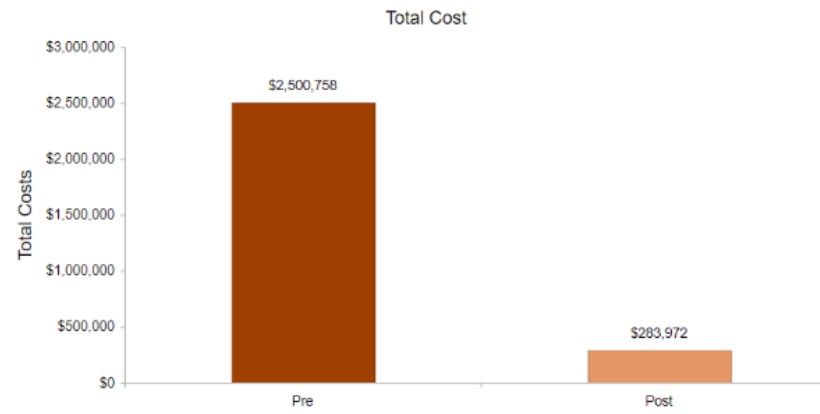
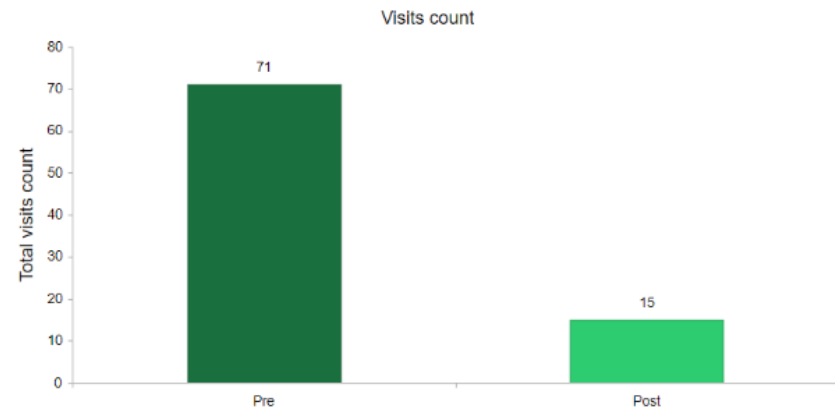
John Chamness
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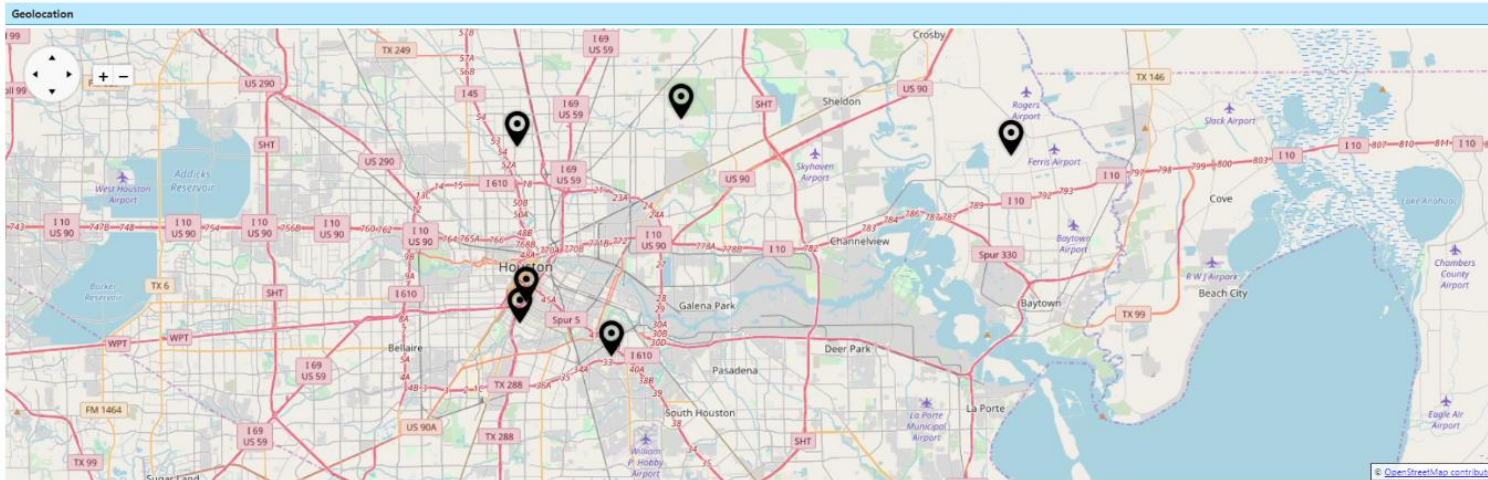


Lori Comer
ENROLLED

1 2

Pre vs Post - No. of months:
 3 6 12





Top 3s

Top 3 Successes

- Connection to Medicaid Transportation and/or MetroLift if clients qualify.
- Connection to medical homes: PCP's and specialist care.

Top 3 Challenges

- Care is often difficult to access due to hospital systems and outpatient care only accepting certain Medicaid Managed Care plans.
- Wait times for specialist and behavioral health appointments are often several months long. Often connecting with specialists and behavioral health can be a challenging and confusing process.

Top 3 Barriers

- Affordable Housing: Client currently relies on income from her mother and son to pay for housing, which she would not be able to afford on her own.
- Chest Pain
- Communication: Lacks cell phone and therefore has difficulty communicating with providers

Top 3 Resources Coordinated

- No data available

DLA-20 Scores

DLA-20 scores over time (per client)



DLA-20 Analysis

COMPARE LATEST DLA-20 WITH:
 Overall Previous

IMPACT:
 Overall Highest Vs. Lowest

RANK:
 Top 5 * Depending on the rank chosen, there may be overlapping categories in "Highest" and "Lowest" impact visuals.

DLA-20 Questions

Highest Impact

Coping skills	Leisure	Community Resources	Alcohol/Drug Use
		Grooming	

Lowest Impact

Communication	Dress	Family Relationships	Managing Time
		Personal Hygiene	Sexuality



SOCIAL DETERMINANTS OF HEALTH

“What happens at the local level can contribute to crime, alcohol-related deaths, obesity, road traffic injuries, depression, health problems linked to pollution of air and water, problems with housing. On the plus side, the local level can improve health through a high level of **social cohesion** and **social participation**, security and low fear of crime, active transport, provision of green space, walkability, availability of healthy food, good services.”

– Sir Michael Marmot

LIFE EXPECTANCY AND 59S



Loss of Life:
1 year/mile

Life Expectancy
~10 years



3701 KIRBY / 77043

Life Expectancy
△ 13.9 years

Years of education	White women	Black women	White men	Black men
<12	73	73	67	66
12	78	74	72	68
13-15	82	80	79	74
16+	83	81	81	75

LIFE EXPECTANCY CHART OF MEN AND WOMEN, US 2008



(SOCIAL)
DETERMINANTS
OF HEALTH

What is it really?

MISDIAGNOSED

“I diagnosed ‘abdominal pain’ when the real problem was hunger; I confused social issues with medical problems in other patients, too. I mislabeled the hopelessness of long-term unemployment as depression and the poverty that causes patients to miss pills or appointments as noncompliance. In one older patient, I mistook the inability to read for dementia. My medical training had not prepared me for this ambush of social circumstance. Real-life obstacles had an enormous impact on my patients’ lives, but because I had neither the skills nor the resources for treating them, I ignored the social context of disease altogether.”

– Laura Gottlieb, MD, San Francisco Chronicle

CAUSES OF THE CAUSES



EARLY YEARS AND
AGING



ENVIRONMENT



HEALTH RELATED
BEHAVIORS



ECONOMIC
STABILITY



SOLIDARITY

Never doubt that a small group of thoughtful, committed **citizens** can **change** the **world**; indeed, it's the only thing that ever has.

— *Margaret Mead*

AZ QUOTES



PSYCHOLOGICALLY INFORMED ENVIRONMENTS (PIES)

Five basic tenets:

1. Formal psychological model
2. Relationships fundamental to change
3. Staff training and reflective practice
4. Physical environment
5. Evaluation

<http://pielink.net/> For resources and info on PIEs

THINKING PSYCHOLOGICALLY ABOUT OUR PATIENT'S PROBLEMS



BEHAVIOURS

- Why do our patients do what they do, even though apparently self-destructive, maintain chronic illness etc.
- Important to think about the *function* of behaviours
- Unpack in terms of ways of thinking and feeling

HOW DO YOU FEEL WHEN WORKING
WITH YOUR PATIENTS?



RELATING THOUGHTS, FEELINGS AND BEHAVIOUR

SPECIFICS

- Six basic emotions (evolutionary perspective; Ekman, 1992)
 - Anxiety
 - Anger
 - Sadness
 - Happiness (including love)
 - Surprise
 - Disgust



THE COGNITIVE MODEL

IDENTIFYING BELIEFS: THE ABC MODEL (ELLIS, 1966)

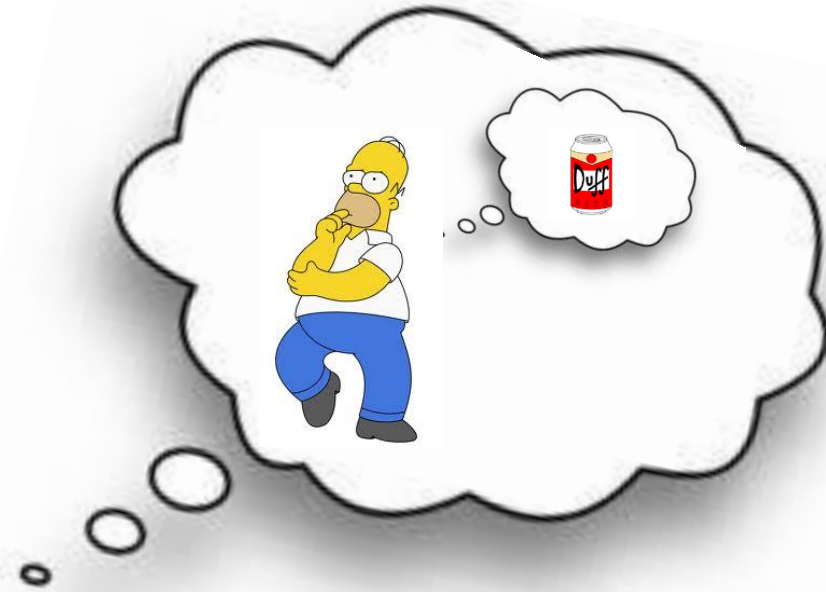
Antecedent event	Belief	Consequence
		Emotion: Behaviour:

INTERPERSONAL EVALUATIONS

- Perceived negative evaluations by others (particularly those in power) are key
 - Adaptive in evolutionary terms
 - Hierarchy

Three types:

- Self to other
- Other to self
- Self to self



Metacognitive awareness

ENGAGEMENT IN CHANGE

Cognitive change (information, content
challenge)...

... in the service of behavioural change.

LUNCH!

- Eat
- Charge your devices
- Evaluation!
 - Please go to www.isurvey.soton.ac.uk/24653
 - Password is PCIC

VALUES

- Values are how you want to behave on an ongoing basis.
- Deep down, what is important to you?
- How do you want to interact with others and self? How do you want to be seen by the world?
- They are leading principles that can guide and motivate us through our lives.



VALUES ARE NOT GOALS



GOALS

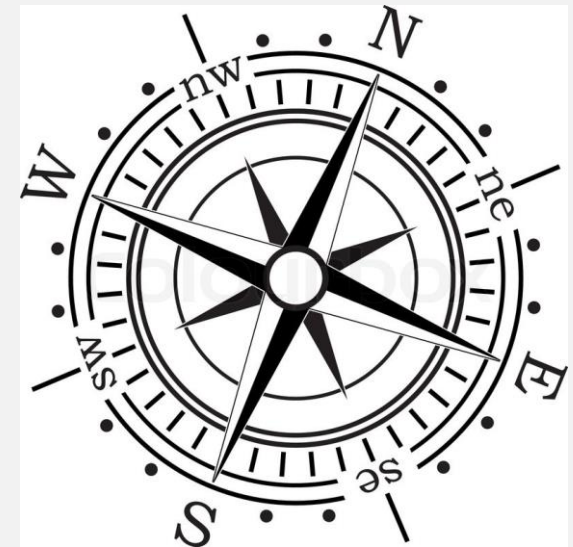
- You can reach or achieve a goal, cross it off your list
- A goal is getting to the river, something achievable and then finished
- Another example: a goal is to get married whereas ...

VALUES

- Values are directions we want to keep moving in
- A value is the northerly direction you need to take to get to the river
- a value is to be a loving and supportive partner to another human being

VALUES: A LIFE COMPASS

- Gives you direction
- Keeps you on track
- We use them to choose which direction to go
- Control over how we act, not how others act
- Destructive behaviours are not motivated by values
- However, it is an abstract idea



CLARIFYING VALUES

- “I know a lot about what you don’t want, but little about what you do want”
 - What sort of person you’d like to be
 - Kind of relationships you’d like to build
 - What you want to do with your life to make it fuller and more meaningful
- Can use techniques on next slide
- Key is to have meaningful conversation about what is really important to the person



STRATEGIES TO HELP CLARIFY VALUES

- Imagine the person you most love in the world (partner, sibling, friend etc) and then put yourself 10 years in the future. This person is hosting a party in your honor. They step up to the microphone and start their toast to you, what are you hoping they say? What qualities do you hope they focus on?
- Can also be aspirational: ask yourself what character strengths you have now, and which you want to develop?

Link to multiple value worksheets and activities:

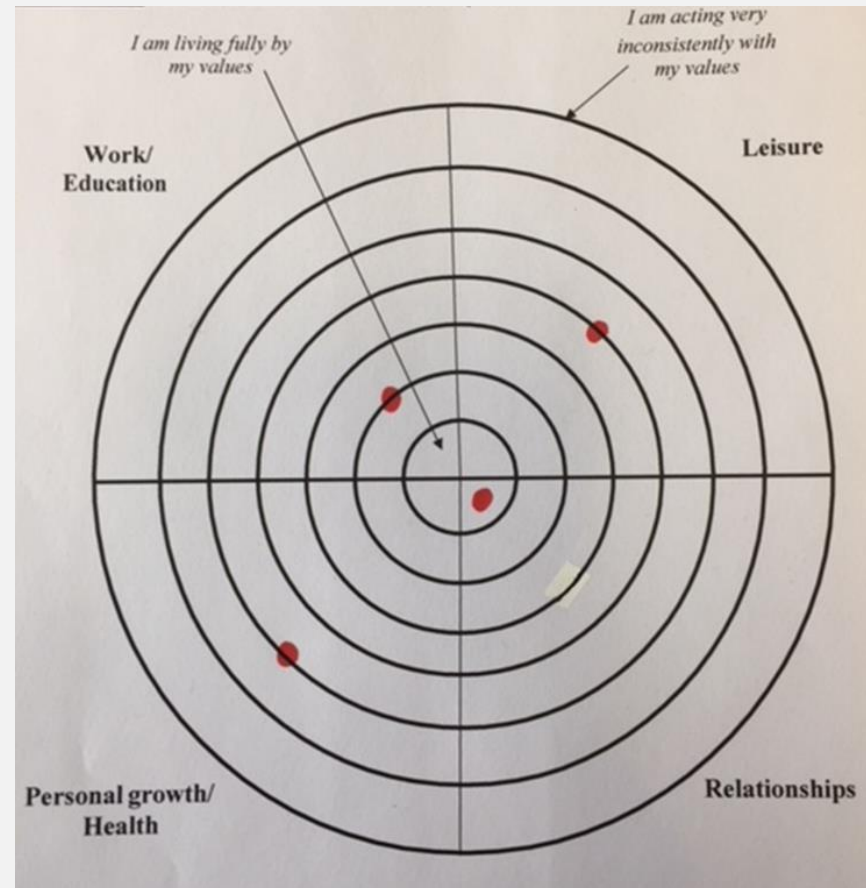
https://www.actmindfully.com.au/upimages/2016_Complete_Worksheets_for_Russ_Harris_ACT_Books.pdf

THREE COMMON PROBLEMS IN HELPING CLIENTS TO CLARIFY VALUES

- **Reluctance:** “I don’t know” “This is dumb” etc.
 - Can give examples from your own life or other (made-up) client examples
- **Concrete thinking:** patients often give examples of goals
 - Ask: “if this goal was achieved..”
 - How would you feel?
 - How would you act differently?
 - What personal qualities would it demonstrate?
 - What sort of characteristics does a person have who has achieved X?
- **Desire to change another person’s behaviour:**
 - Emphasis on what we can and cannot control
 - Ask “if that person did...how would you act differently?”

VALUES ACTIVITY

- A quick activity to understand:
 - What is important to the person
 - Areas of strength
 - Areas to work on/set goals
- Let's do it!



GROUNDING AND SQUARE BREATHING

Mindfulness

(Tools for centering and grounding yourself in the present moment)

Examples:

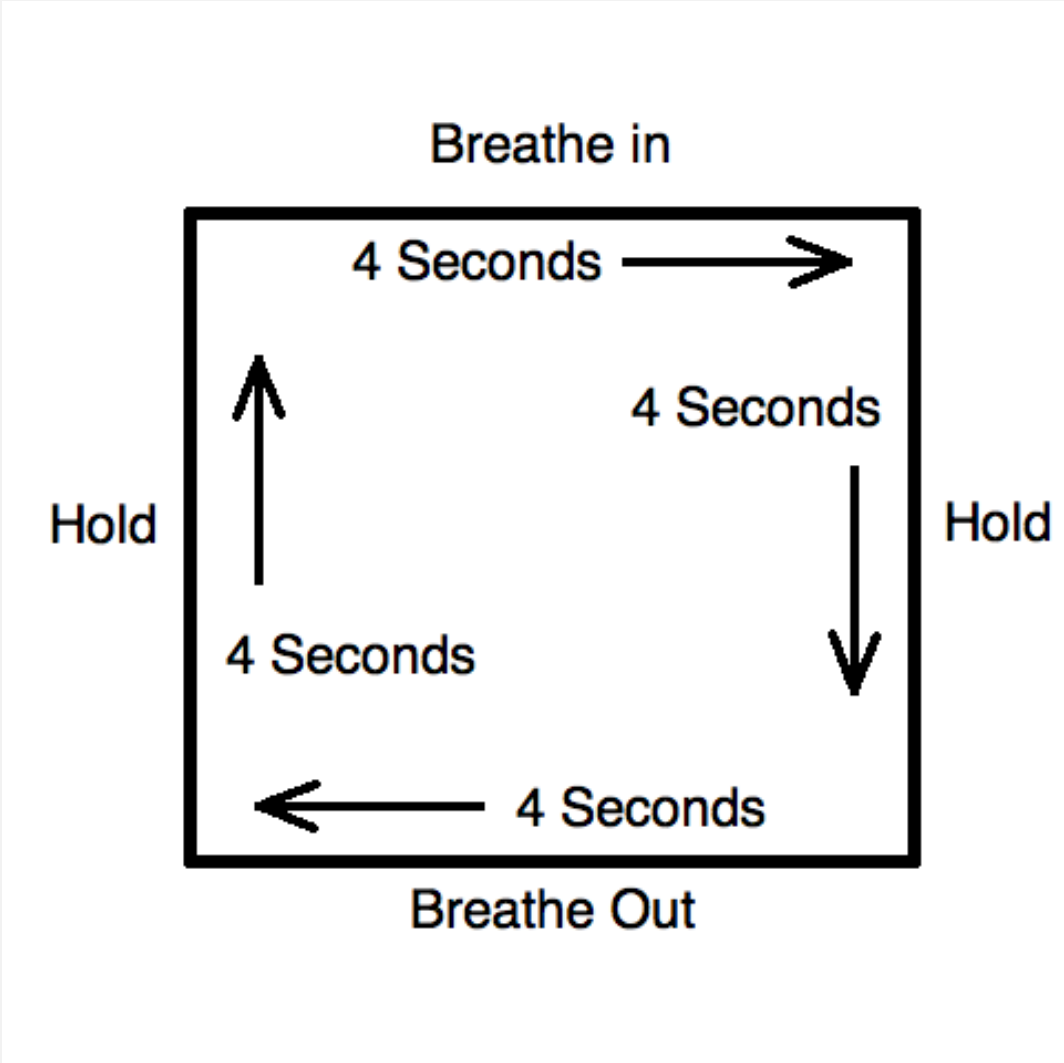
Meditation or relaxation recordings, grounding objects (like a rock or paperweight), yoga mat, breathing exercises.

Distraction

(Taking your mind off the problem for a while)

Examples:

Puzzles, books, artwork, crafts, knitting, crocheting, sewing, crossword puzzles, sudoku, positive websites, music, movies, etc.



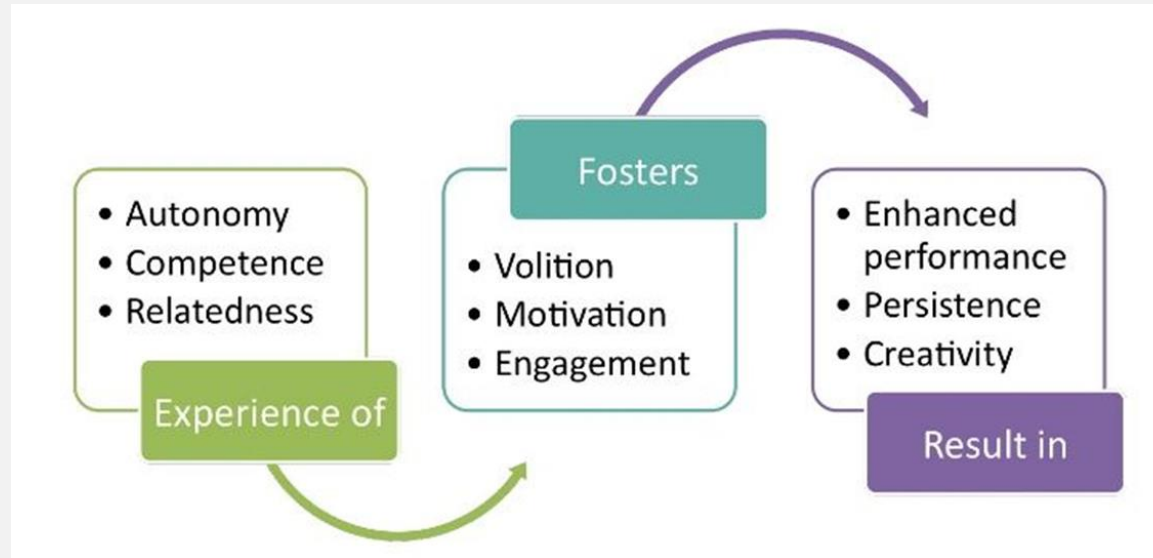
THE NEXT STEP

- Once you have determined the core values you have, then you can start to engage in behaviours that are in the service of those values
- “It’s not hard to make decisions when you know what your values are.” Roy Disney



SELF-DETERMINATION THEORY

- More motivated to behave in a particular way under three conditions:
 - Autonomy
 - Competence
 - Relatedness



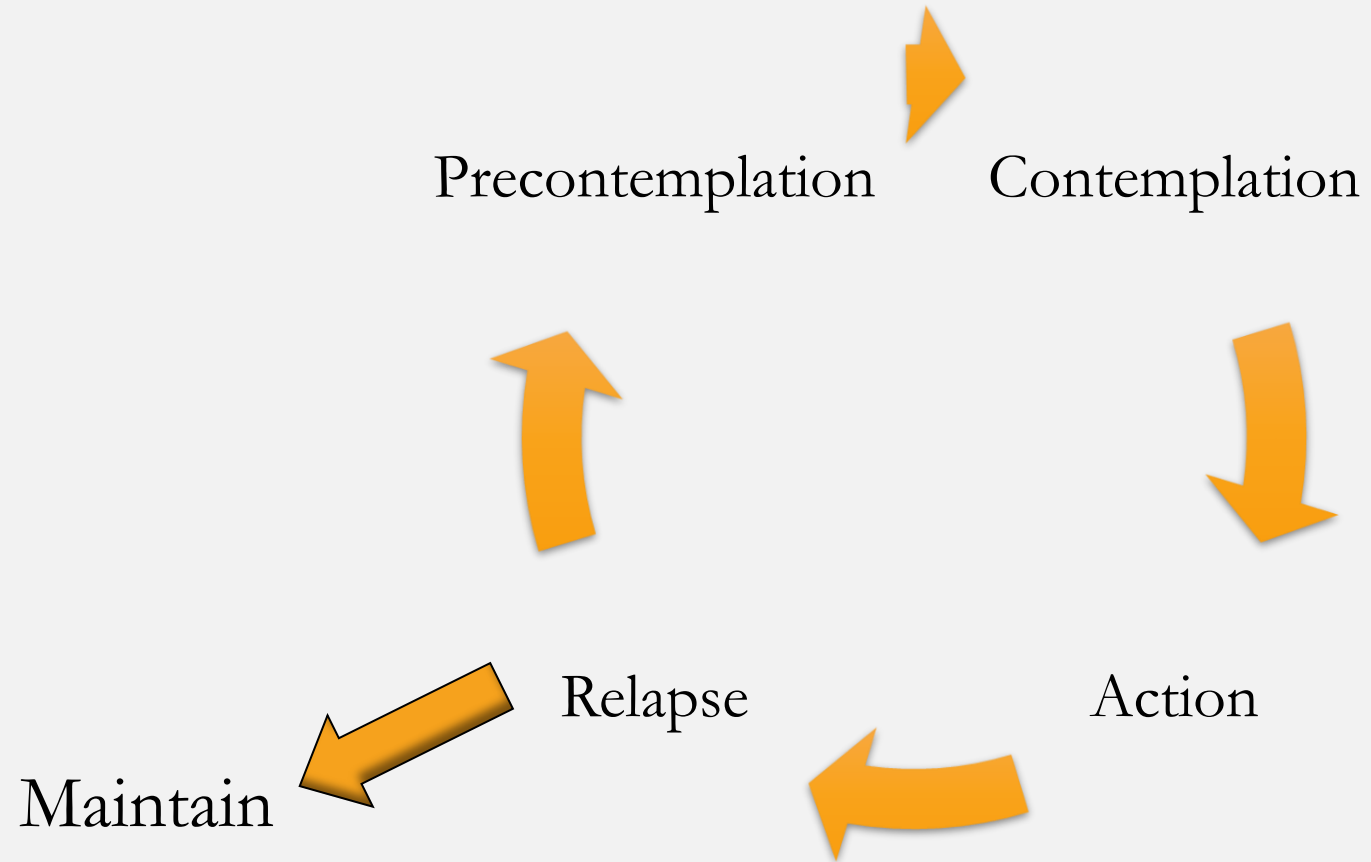
- Motivation to change cognition and behaviour needs to be intrinsic

IMPLICATIONS OF INTRINSIC MOTIVATION

- Clinician's job is not to produce change, but to create the conditions for intrinsic motivation to increase
- Responsibility for change lies with the patient



CYCLE OF CHANGE



'SOCRATIC' DIALOGUE (ASKING QUESTIONS!)

- Questioning style more effective in changing beliefs and behaviours than 'telling'
 - Individual 'owns' change
 - Individual encouraged to solve own problems
 - Avoid the 'yes but...'
- Contrast with other types of question
 - Open and closed questions
 - Information gathering / discursive
- Patience...
- Short term costs for longer term gains

VALUES INTERVENTIONS AND THE EMR

- The EMR
 - 1. Facilitates a values conversation
 - 2. Logs data associated with that intervention

Who or what is important to (Values) ?

Add

Tag: children-grandchildren

My Son

Active?

Edit Delete

Tag: pet

My Dog

Active?

Edit Delete

Tag: social-life

My neighbor Sally

Active?

Edit Delete

What would like to be doing? (Aspirations) ?

Add

Value: My neighbor Sally

[Have dinner on Sunday with Sally](#)

Edit Delete

Value: My Dog

[I like to take my pet on regular walks](#)

Edit Delete

Value: My Son

[Take care of my son](#)

Edit Delete

WHAT HAVE YOUR EXPERIENCES OF THE
EMR BEEN SO FAR?

- Barriers to use. When was it difficult to us?
- What facilitated use? When did it go well?

EVALUATION & OUTCOMES

PROVIDERS

- Reduce rates of staff burnout
- Increase feelings of competence to work with complex populations
- Will engage with patients in a values based way
- Staff will feel more confident to deliver the training to new staff through a train-the-trainer model

PATIENTS

- Qualitative accounts from staff on patient progress
- Data from EMR
- Quantitative measures:
 - Social functioning → DLA 20
 - Stages of change → URICA
 - Working alliance → WAI
 - General mental health → GHQ

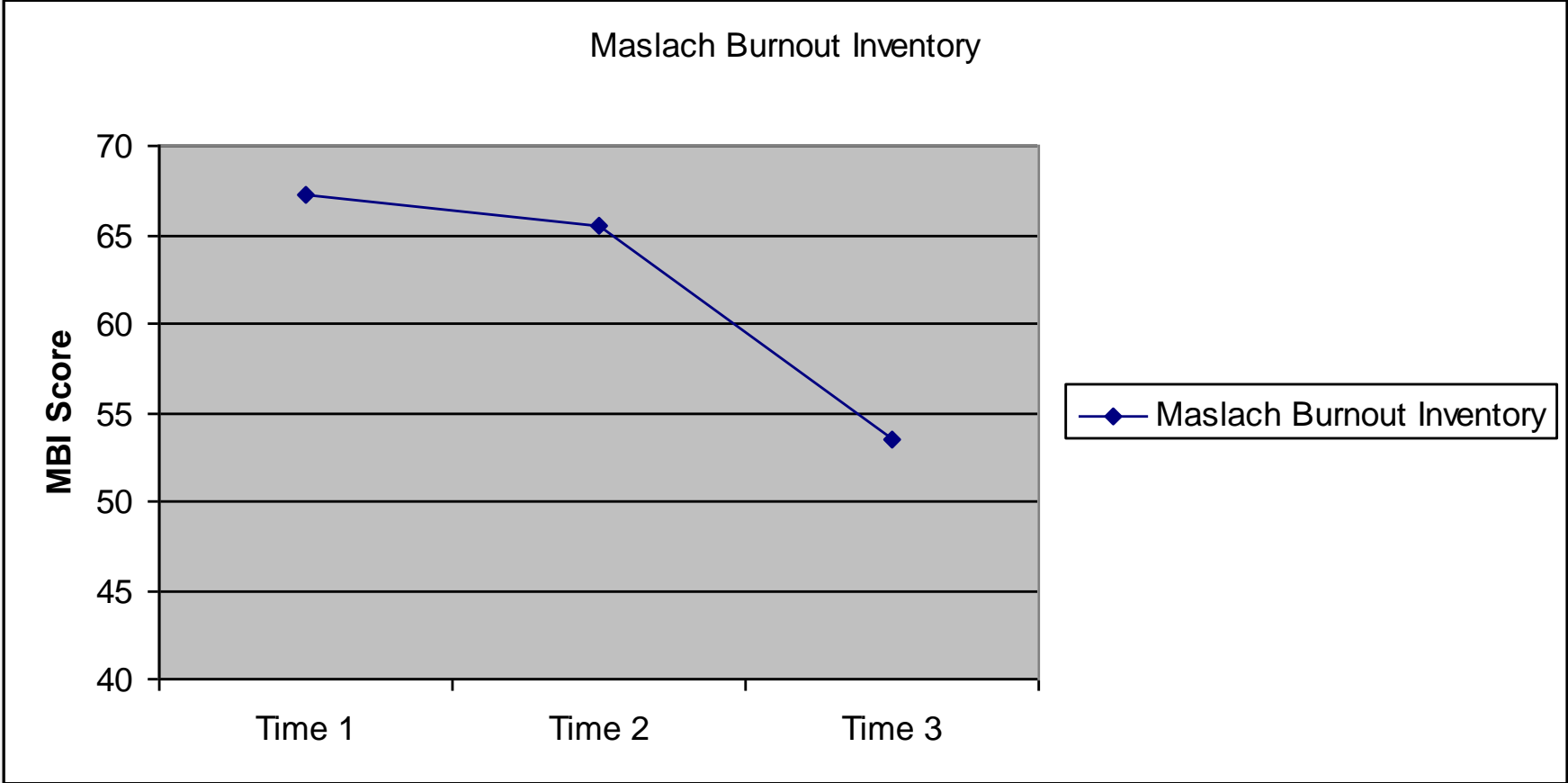
EVALUATION OUTLINE

- Service providers are asked to contribute to the evaluation to help us understand the impact of this training and the approach on patients
- This will be done through:
 - Online surveys
 - Skype interviews with us
 - Regular reflective practice sessions
 - Using informal feedback

AN EXAMPLE: STAFF TRAINING AND REFLECTIVE PRACTICE

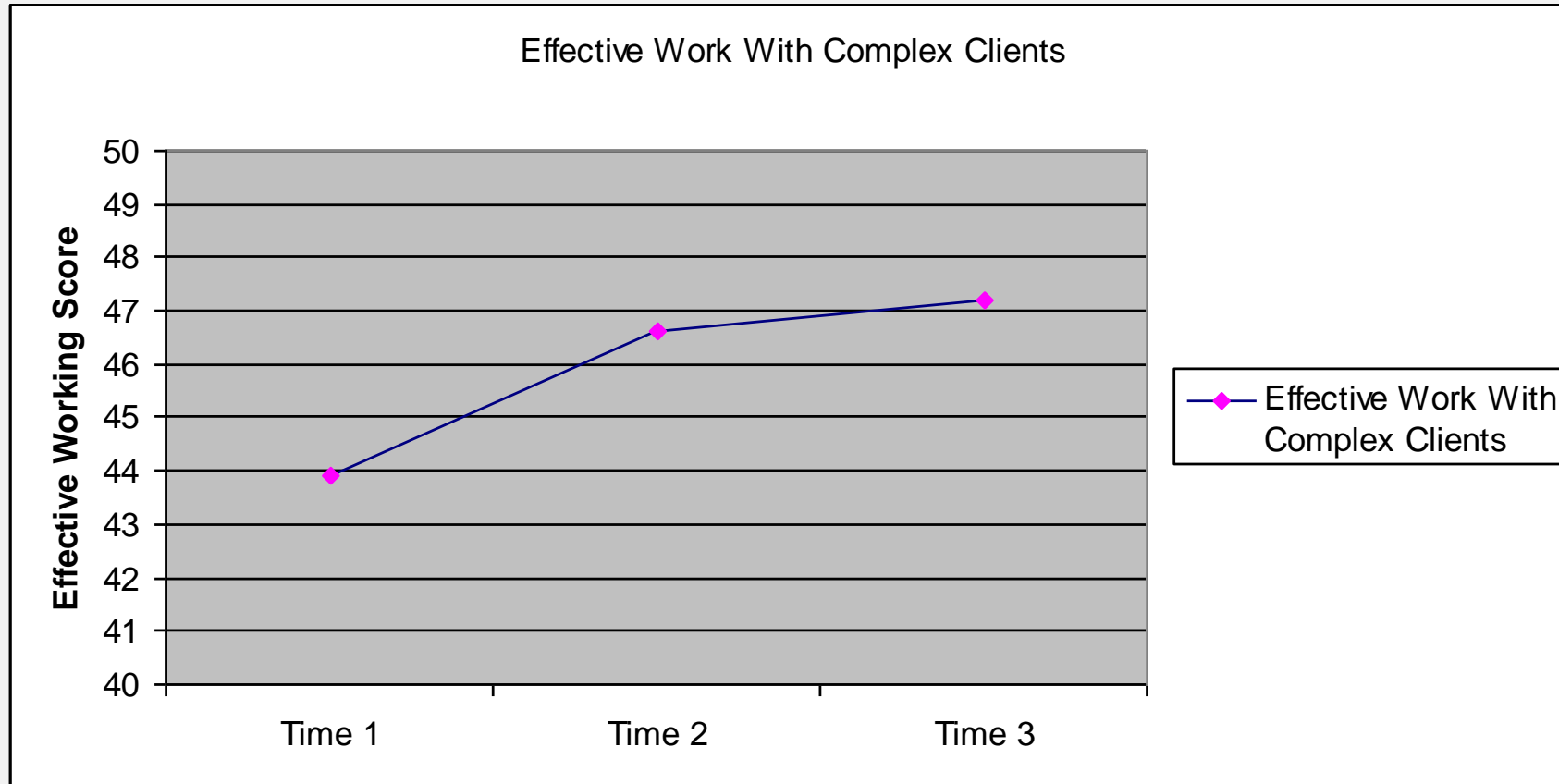
- Around 350 staff trained in reflective practice in UK
 - Aiming to reduce burnout & negative thoughts
 - Increase beliefs of effective working
- Pre-post (T1-T2-T3)
 - A two day workshop (25 people per workshop)
 - T2—about 3 months later
 - T3—about 6 months after initial training
 - Compare scores on psychometric tests over time

STAFF BURNOUT



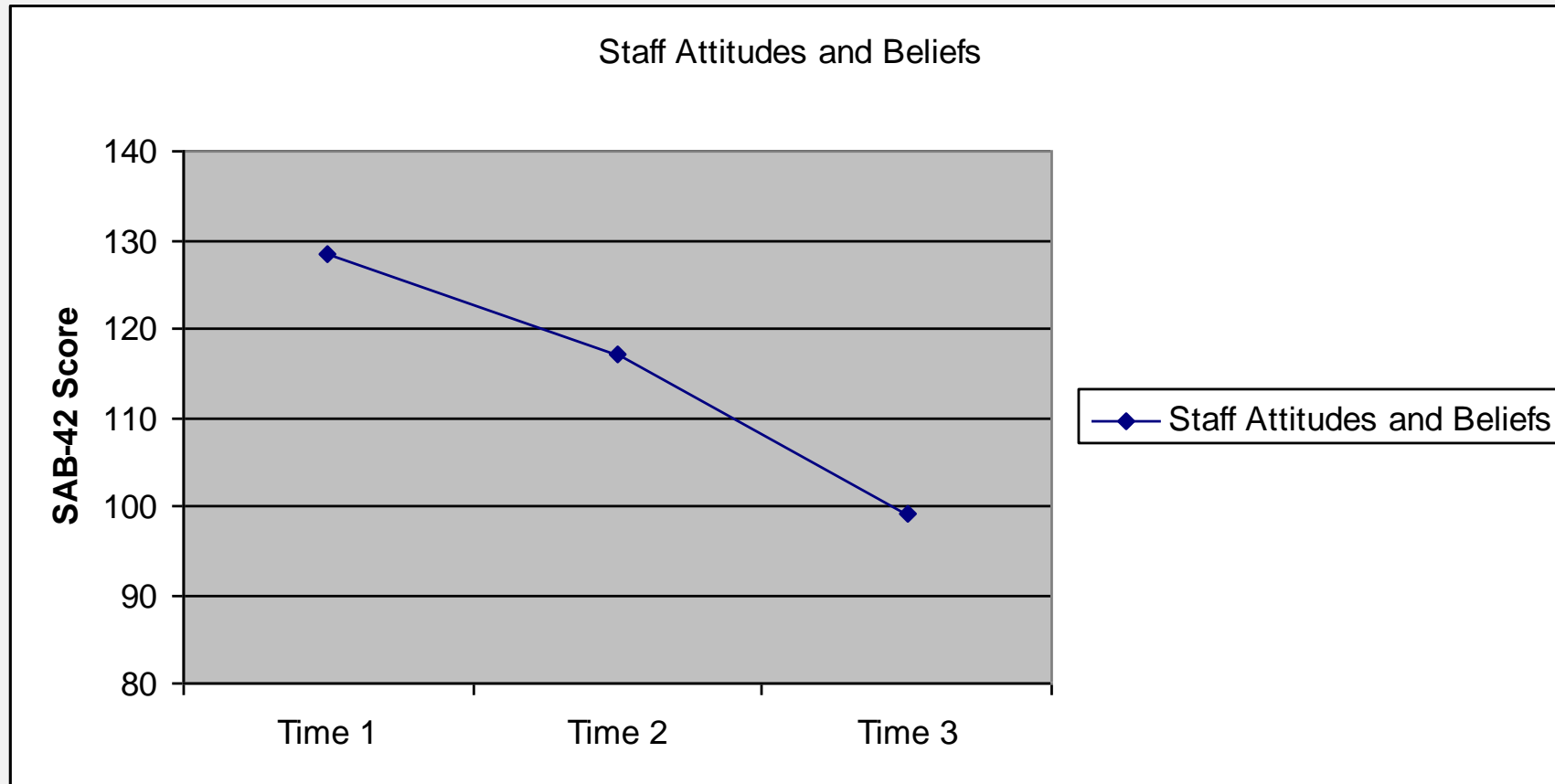
(Maslach, Jackson & Leiter, 1986)

BELIEFS ABOUT EFFECTIVENESS OF FACILITATING CHANGE



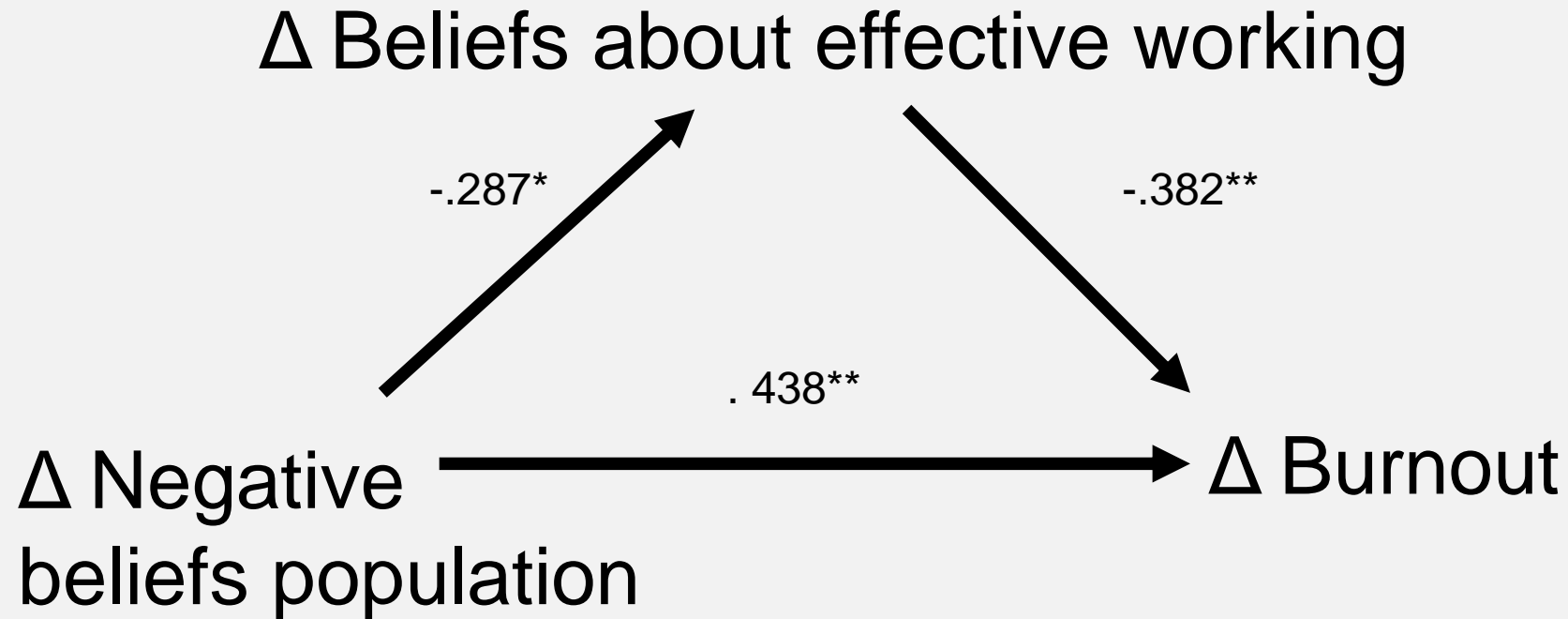
(EWCC; Maguire, 2007)

NEGATIVE BELIEFS ABOUT THE CLIENT GROUP



(SAB42; Clarke et al, 2005)

EVIDENCE: EFFECT OF CHANGE (Δ) IN EFFECTIVENESS BELIEFS



- $n = 62$
- * $p < .05$
- ** $p < .01$

PIE TRAINING IN OCTOBER 2017

- 18 service providers and management staff from Houston-based services
- Attended a 2-day training on values-based approach
- Completed surveys at two time points (most completed only one survey)
 - Burnout
 - Effective working with complex clients
 - Mindfulness

PIE TRAINING IN OCTOBER 2017

Results:

- Lower burnout rates at time two ($p=.08$), but not statistically significant
 - Suggests trend similar to data collected in UK
- No change on other surveys
- Utilised an online forum to follow up and provide space for questions/feedback
 - Users shared resources, updates, and how to utilise client feedback

RECENT PATIENT DATA

- PCIC staff have adopted this approach
- Collecting patient data on:
 - Stages of change
 - Working alliance with service providers
 - Depression
 - General wellbeing
 - Daily Living Activities

RECENT PATIENT DATA

Results:

- Data from 9 patients shows:
 - Most in contemplation stage (Mean = 9.3)
 - Good working alliances
 - Mildly depressed (Mean = 4.2)
 - Most feel that their health is important to them
 - Moderate impairment in Daily Living (Mean = 4.1)

Ever tried. Ever failed.
No matter.
Try again. Fail again.
Fail better.

Samuel Beckett (1906 – 1989)



PCIC PIE TRAINING

Session 1: End